



DMCI HOLDINGS
INCORPORATED

MESSAGE FROM THE CHAIRMAN

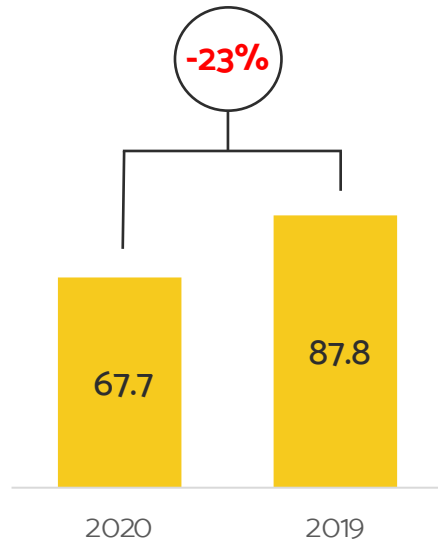


COVID-19 has taken an
immense toll on our nation



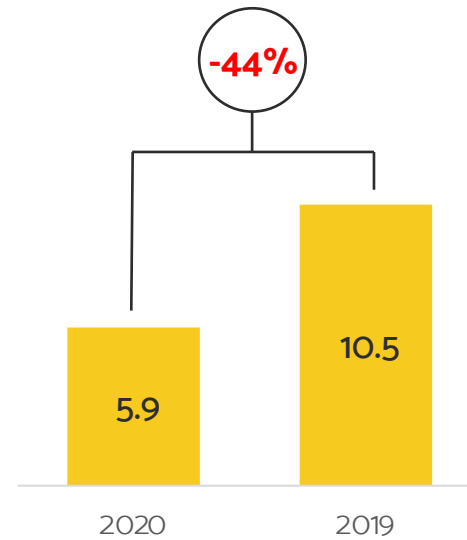
Consolidated Revenues

(in Php bn)



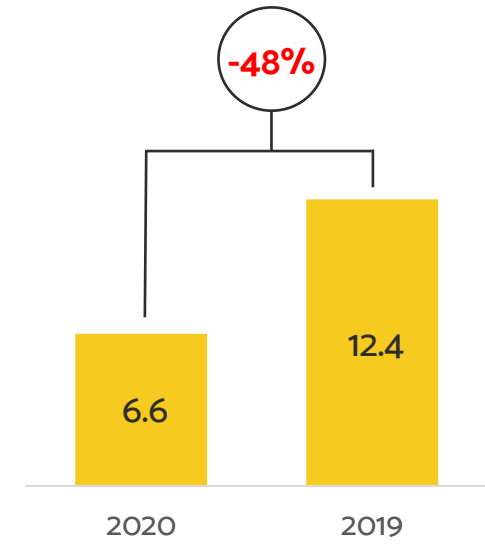
Consolidated Net Income

(in Php bn)



Consolidated Core Net Income

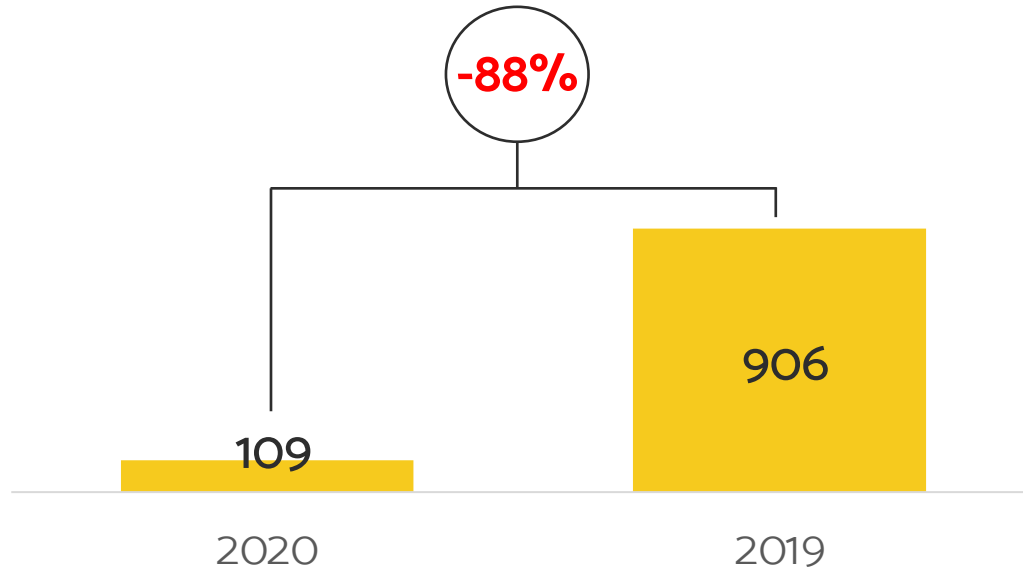
(in Php bn)





76-day lockdown led to lower construction accomplishments

Net Income
(in Php mn)



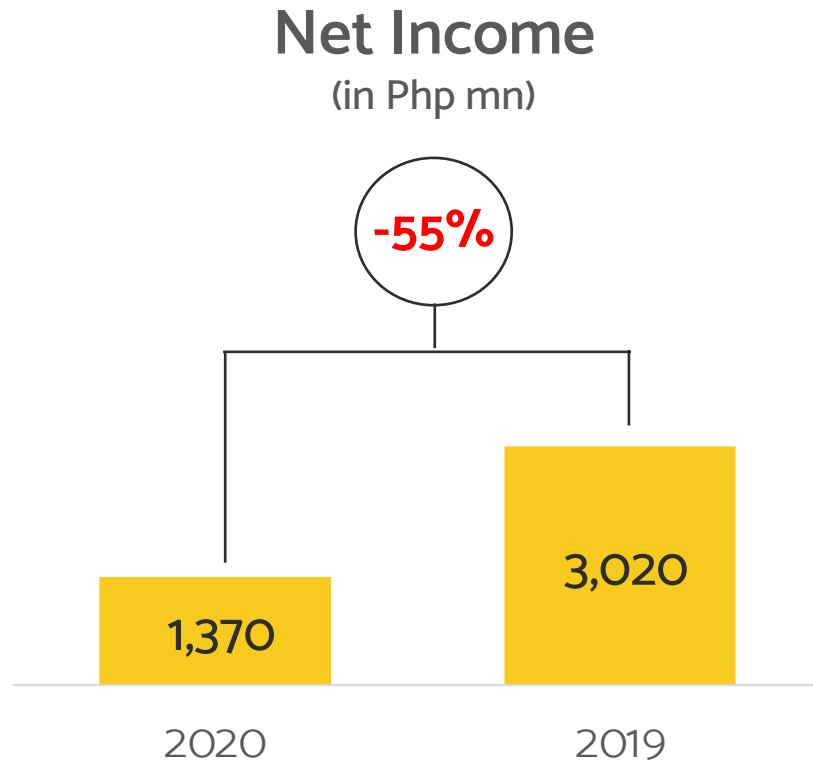
Construction to stage strong bounce-back

Php 58.7B
order book

1,938
workers hired

9,238
barracks capacity

Drop due to higher costs, one-time losses and lower productivity



**Real estate business
to do better**

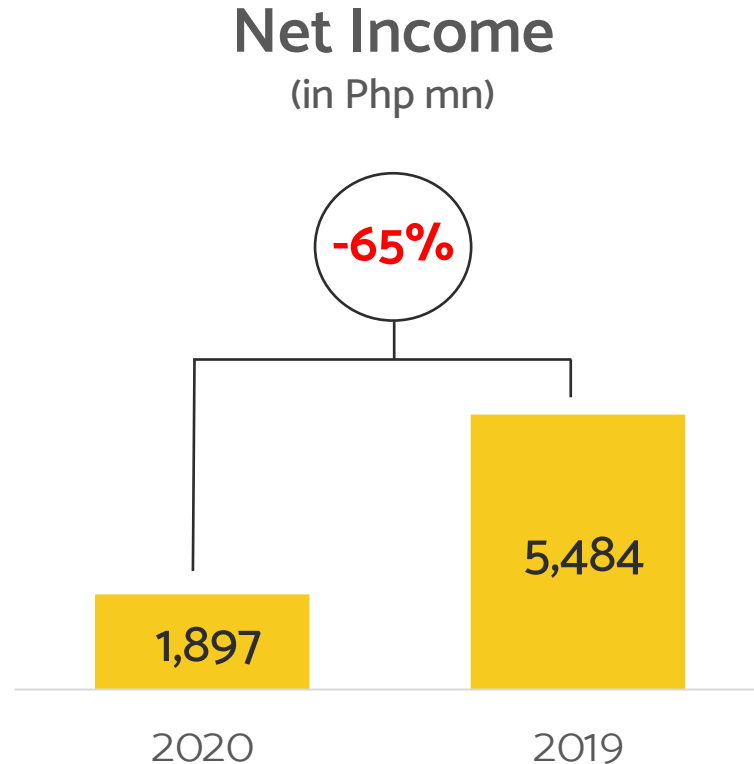
Php 79.1B
unrecognized revenues

4,552
workers hired



resource optimization

Decline due to lower demand and prices of coal and electricity

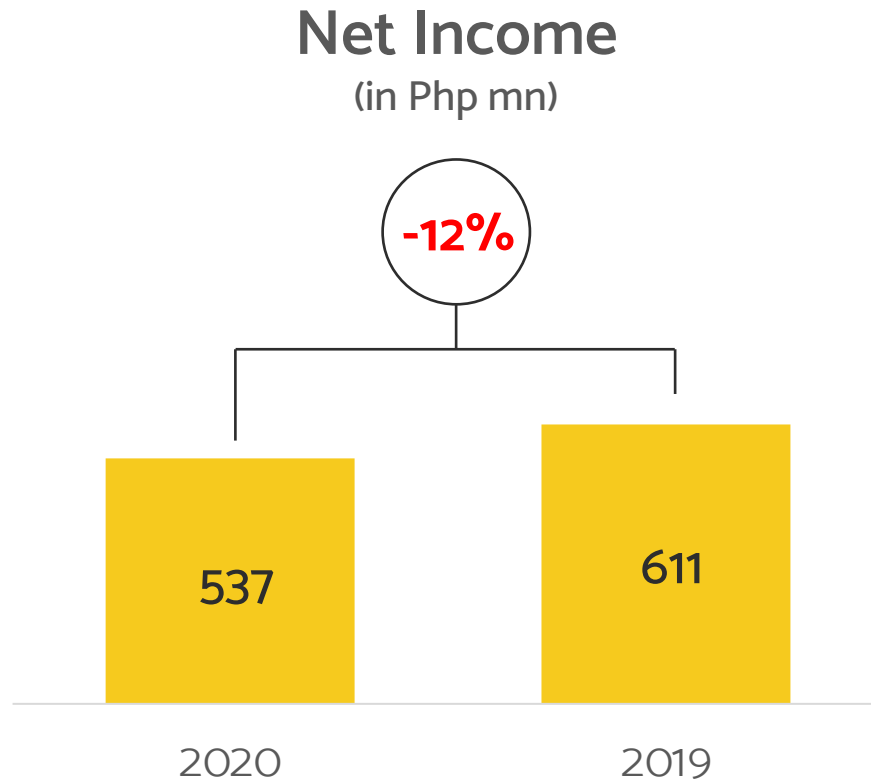


Earnings up on better market conditions

+48%
coal price forecast

+57%
spot electricity
price forecast

Absence of one-off item tempered results



Moving forward with expansion plans

15MW

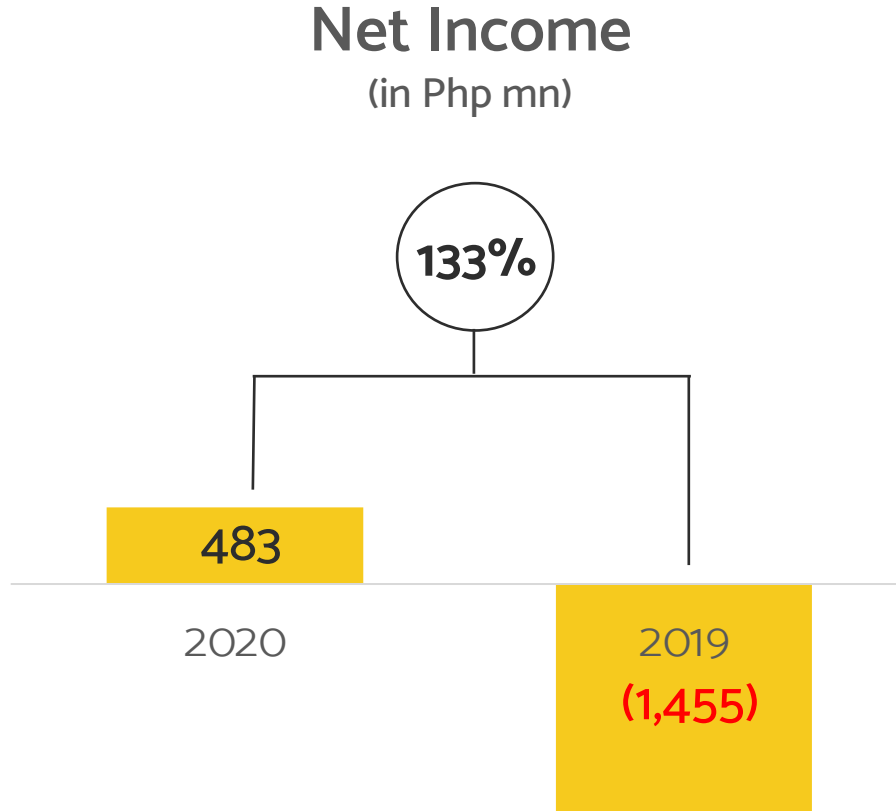
thermal plant in Palawan

4MW

solar-diesel plant in Masbate



**Growth due to simultaneous operations,
improved market conditions and Indonesia ban**

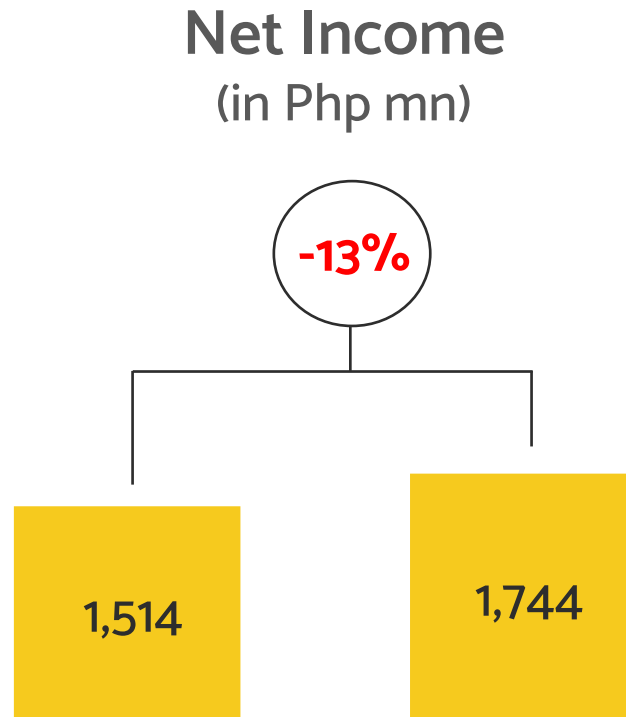


**Executive Order 130
bodes well for nickel
business**

four
pending MPSA applications

276 million WMT
potential reserves

Muted results due to lower average effective tariff, higher amortization and depreciation



**Received revised
concession agreement**

soon

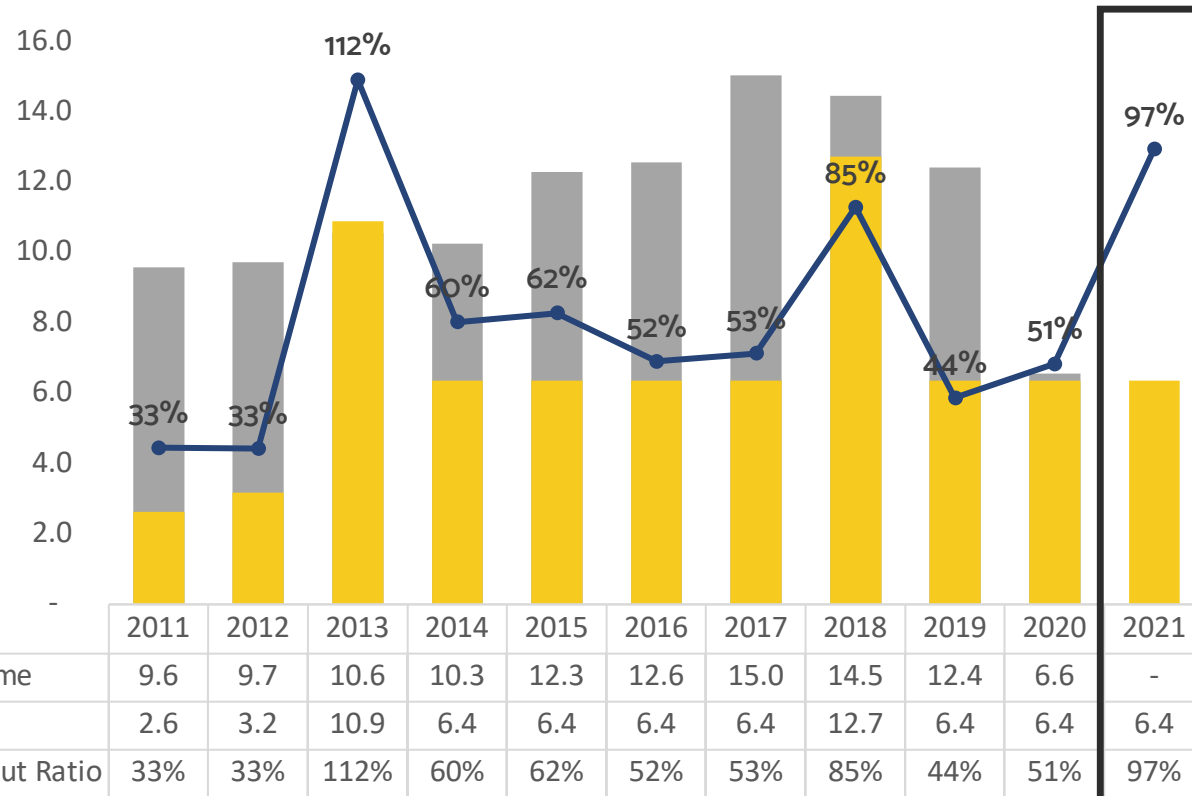
signing of revised
contract

final version

to account for material
differences



10-year dividend performance



**97% dividend
payout ratio
second
highest level
in 10 years**

*Adjusted post-stock dividends in 2014



Our People First

Zero

employees retrenched

Php 11.3B

wages and benefits

6,818

hired after ECQ

Php 250M

financial support to
employees and workers

16,243

workers barracks
capacity

358

bike loan
beneficiaries

3,204

employee dormers

16,729

COVID-19 tests
conducted

20,991

employee shuttle
trips

Our Stakeholders

Php 149M

donations

Php 7.2B

taxes paid

Php 1.5B

royalties paid

DMCI Group Pandemic Resilience and Adaptation Strategy

To safely navigate this pandemic, we adopted a COVID-19 resilience and adaptation strategy that covers our people, finances and execution skills





We ordered more than
30,000 jabs
for our employee
vaccination program

ESG Highlights

1,314

reforested area
in ha

three

endangered tree
species planted

289

protected marine
habitats in ha

six

public works projects
completed

1,358

local hires

763

scholars

100.70

acgs score

66.39%

bloomberg
GEI score



Our ESG efforts
have not gone
unnoticed

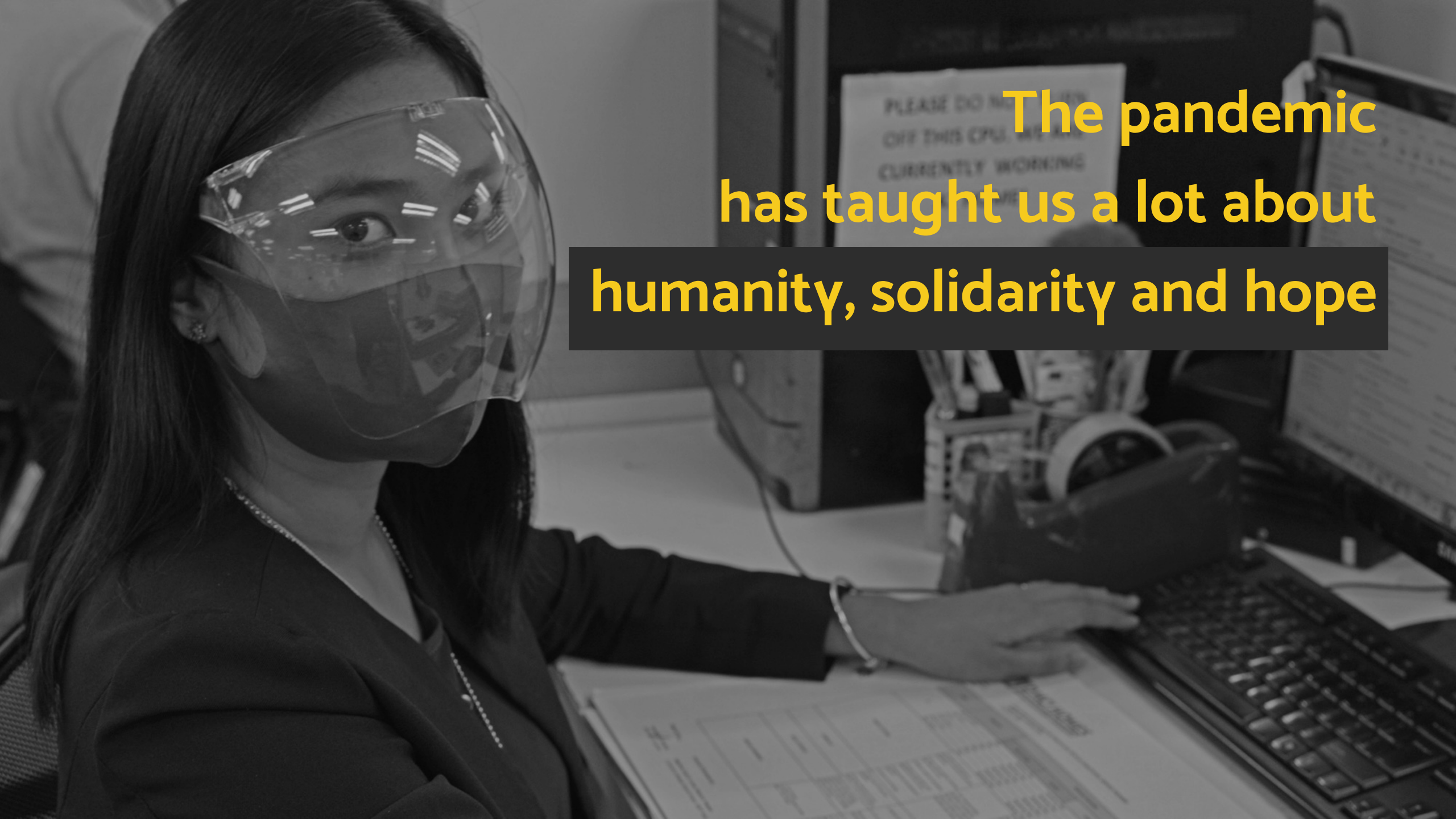


A grayscale photograph of a worker in a control room. The worker is wearing a white hard hat with safety glasses on top, a white face mask, and a dark work jacket. They are holding a clipboard and a pen, looking down at it. The background is filled with a complex array of control panels, buttons, and switches. Some buttons are labeled 'ON', 'OFF', 'TRIP', 'START', and 'STOP'. There are also labels like 'SPARE' and 'MOTOR'. The overall scene is industrial and technical.

We can stage a recovery this year
but a return to normality and
pre-pandemic profitability is unlikely

A grayscale photograph of a person kneeling in a flooded, debris-strewn area. The person is wearing a head-mounted display (HMD) with a camera lens, a white life vest with a logo and the word 'Maynilad' on it, and a white face mask. They are holding a camera on a tripod. The background shows a concrete wall and a wooden structure. The overall scene suggests a challenging or hazardous environment.

**In the face of unprecedented adversity,
we made painful sacrifices and soldiered on.**



**The pandemic
has taught us a lot about
humanity, solidarity and hope**



Thank you