



**DMCI HOLDINGS**  
I N C O R P O R A T E D

3rd floor  
DACON Building  
2281 Don Chino Roces Ave.  
(formerly Pasong Tamo Ext.)  
Makati City 1231, Philippines

(632) 8888 . 3000

E-MAIL

investors@dmcinet.com

WEBSITE

www.dmciholdings.com

## Statement of Board of Directors' Responsibility for Internal Controls and Risk Management Systems

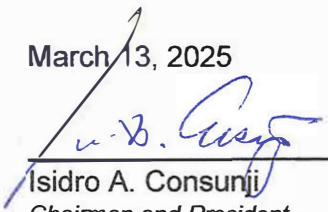
The Board of Directors ("Board") of DMCI HOLDINGS, INC. is responsible for the internal controls and risk management systems. The Board's Audit Committee assists in the oversight of the internal controls, financial reporting process, internal audit, external audit and compliance functions, while the Risk Committee assists in the oversight of the risk management process.

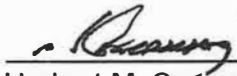
During the year, Management has established adequate and effective internal controls and risk management systems to provide reasonable assurance that:

- financial transactions are properly authorized, recorded and maintained to enable the preparation of financial statements that give a true, fair and transparent view of the Company's financial position and operating results; and
- governance processes and internal controls are strengthened, and significant risks are managed to ensure the achievement of the Company's business objectives.

Based on the assurance work performed by the internal and external auditors and the oversight duties performed by the Board's Audit Committee and Risk Committee, the Board is of the opinion that the Company's internal controls and risk management systems are adequate and effective.

March 13, 2025

  
Isidro A. Consunji  
Chairman and President

  
Herbert M. Consunji  
Executive Vice President and Chief Finance Officer

  
Joseph Adelbert V. Legasto  
Deputy Chief Finance Officer

Subsidiaries:

D.M. Consunji, Inc.

DMCI Project Developers, Inc.

DMCI Power Corporation

DMCI Mining Corporation